**08. Decision Making Processes on IFSA matters.**

I. Decision Making in Council Meetings
   a. Vote Counting is according to the (A, B, C)-category weights.
   b. A proxy is required to present a written letter of delegation, or the equivalent to participate in the voting.
   c. The Robert's rule prevails for the important/serious items.

II. Decision Making by the Committee of IFSA Officers
   To carry out IFSA business efficiently, the Committee of IFSA Officers (CIO) can make decisions on the matters that are delegated by the Council or the matters that the President considers can be handled by CIO. The decisions that are made should be reported to the members of the Council at appropriate time.

III. Electronic Decision Making
   If a necessity arises, decision making can be done electronically as follows:
   a. The item under consideration is e-mailed to the President.
   b. The President acknowledges with cc-ing to IFSA Council members.
   c. The President decides:
      * Decision Body, [Council, Executive Board or CIO]
      * Discussion period and decision date.
      * Decision Method (including the case whether "no response" is counted as a yeala affirmative vote.)
   d. The President officially announces the result when the decision is reached.

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**July 17, 2004**

**Memorandum of Understanding Between IFSA and Elsevier Science B.V**

**ELSEVIER SCIENCE B.V.**

11 November 1998

To: Professor Burhan Türksen
University of Toronto
Department of Industrial Engineering
Toronto, Ont.
Canada M5S 1A4

MEMORANDUM OF UNDERSTANDING

Between the two parties

International Fuzzy Systems Association (IFSA)
Represented by Professor B. Türksen

And

Elsevier Science B.V. (hereinafter: ES)
Represented by Ms. Ir. Wilma van Wezenbeek

On

an affiliation of the Elsevier Science-owned Journal **Fuzzy Sets and Systems** (hereinafter: the JOURNAL) with IFSA